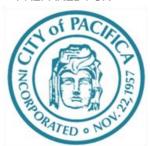


#### BEACH BOULEVARD REDEVELOPMENT STRATEGY

# City Council Briefing

14 September 2011

PREPARED FOR



PRPARED BY

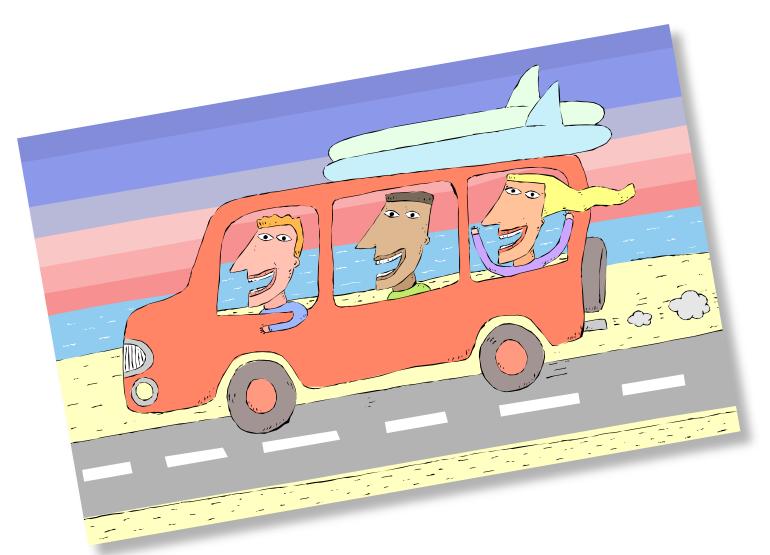


MYHRE · GROUP

architecture | interior design | planning

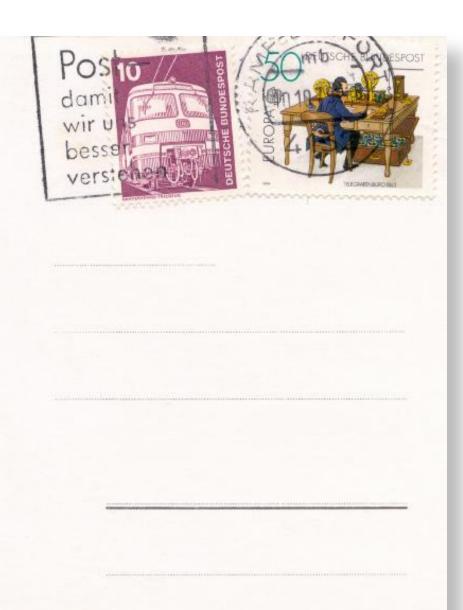






A postcard from Pacífica

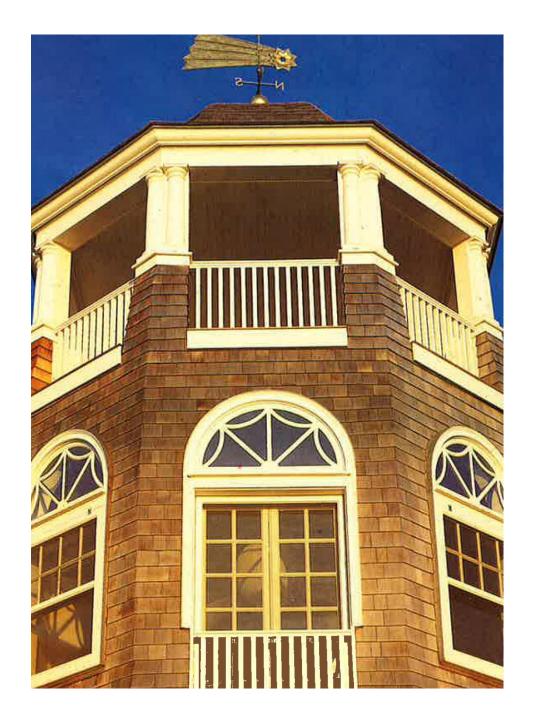
Hí all!
In late last night,
up early this
morning...





Then hit
the beach
for a little
stroll



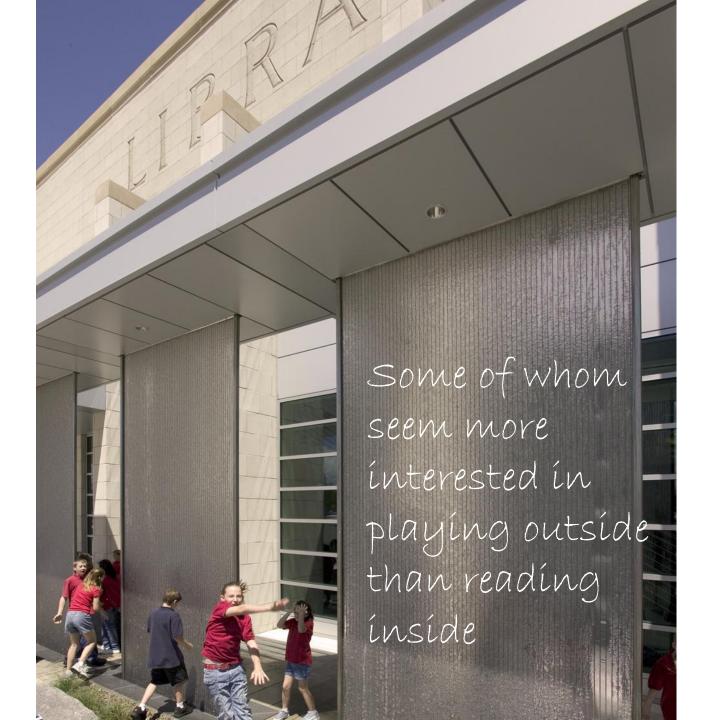


We're staying at a great B & B overlooking the ocean













Mom and dad's place is just around the corner.

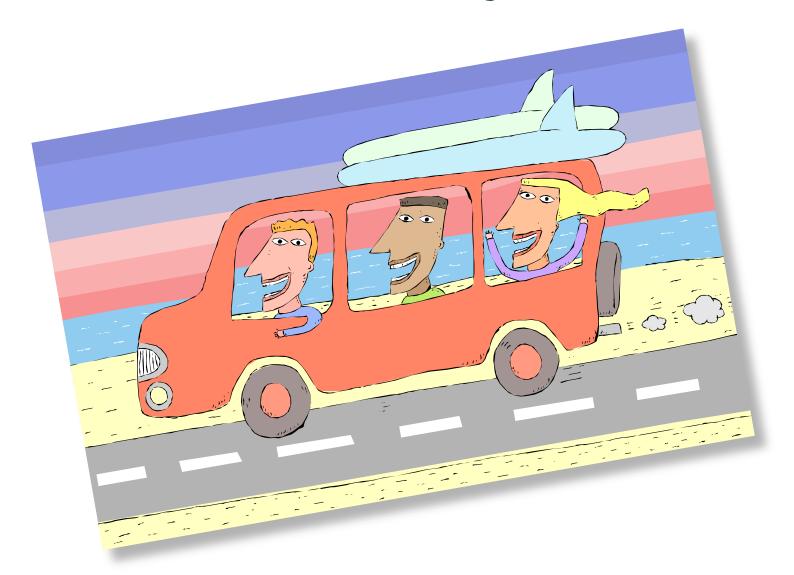


But you'd never know it. Feels like a million miles away.





### I'll be back in touch when I get another chance!



### Beach Boulevard: Principles











Strengthen the Connection to the Waterfront

Revitalize the Palmetto Ave. Main Street Reinforce the Sense of Place Add people places and public spaces

Expect
High
Quality
Design





### Beach Boulevard: Principles











Emphasize Environmentally Responsible Design Create Small Wonders Recognize the Value of Flexibility Attract Locals and Tourists Balance Optimism and Realism

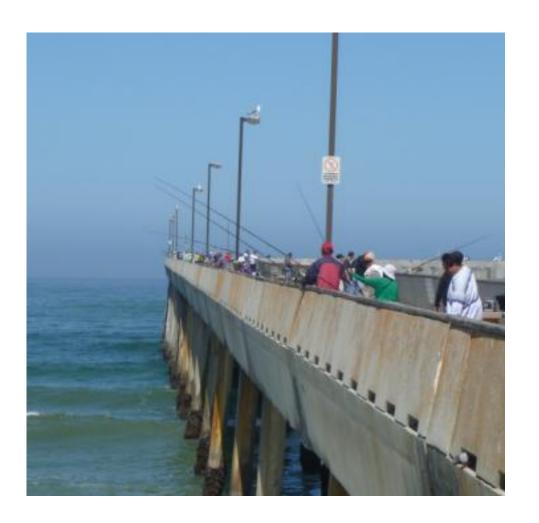






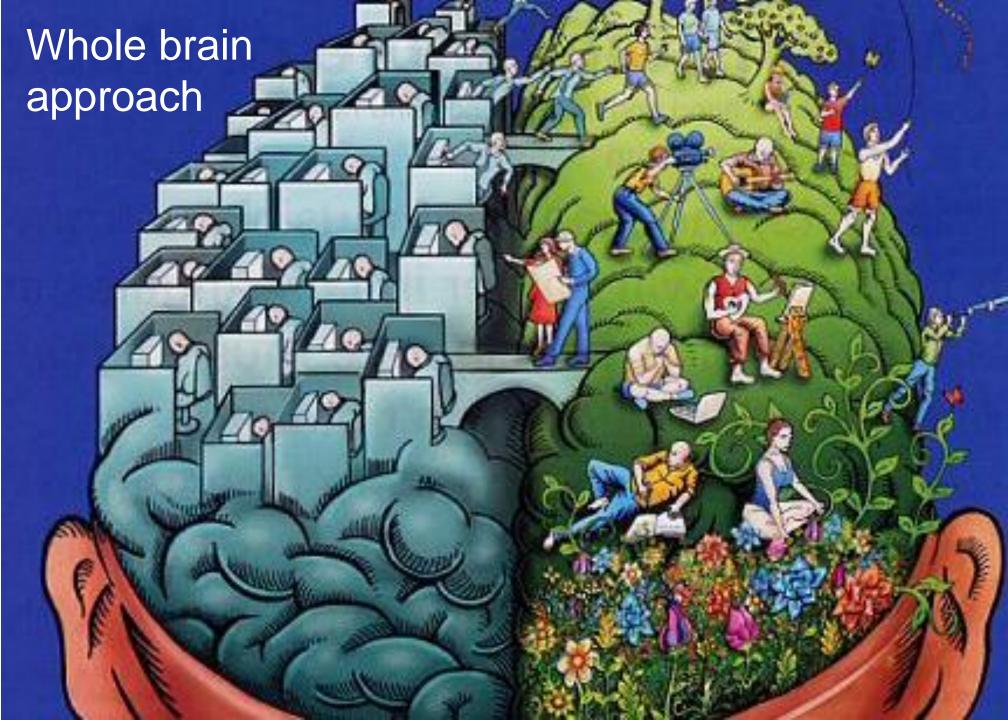
### **Presentation Overview**

- A postcard from Pacifica
- Recommended site plan and strategy
- Economic context
- Fiscal impacts
- Looking ahead





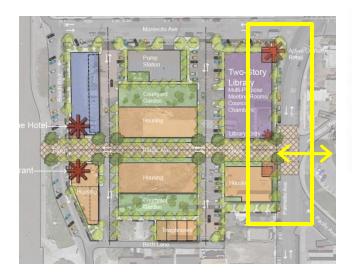








#### Palmetto Avenue



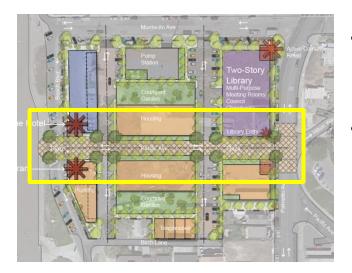


- Integrate with planned Palmetto improvements
- Delay adjacent build out pending developer selection
- Connect across Palmetto





### Pacific Avenue



- Pedestrianoriented street
- Paving, landscaping show ped priority
- Vehicles travel slow





### Plazas/Active Corners



- Public art
- Seating
- Unique place making elements





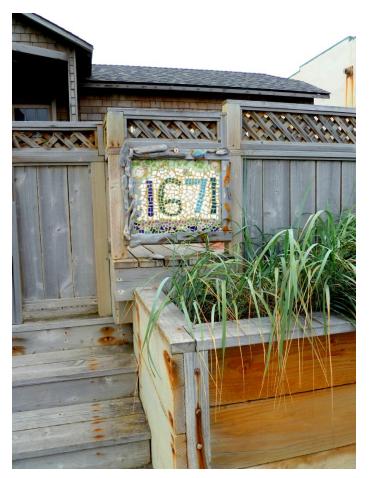






# Design Inspiration: Local Cues

#### An urban village ... a unique beachfront community







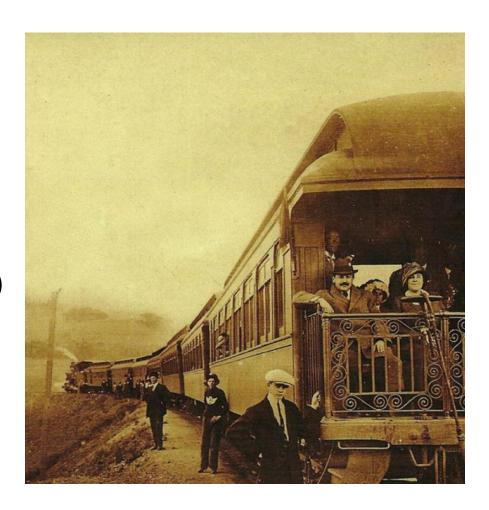






### Stakeholder Interviews: Key Takeaways

- Preserve and enhance history
- Revitalize Palmetto
- Connect to Hilton Way site
- Must benefit the City fiscally (tax revenue) and economically (local businesses)
- Maintain the neighborhood scale
- Make it somewhere special







### Pacifica Library

"The library is an anchor store that won't go out of business no matter how bad the economy gets. In fact, the worse it gets, the more traffic we see."

James LaRue, Douglas County Libraries, CO







### Pacifica Library

- 25 to 50 percent of library users combine library visits with nearby shopping.
- On average, library visitors spend \$25 more at stops on the way to or from the library that they would not have otherwise spent.
- Young people continue to use libraries.
- Attendance jumps of 100% possible with new facility.

Source: Urban Libraries Council, Denver, Seattle, Pennsylvania, and Wisconsin Library Systems.







# The Library's Role

#### Community **Gathering Places**



Town Hall



Community **Meeting Facilities** 





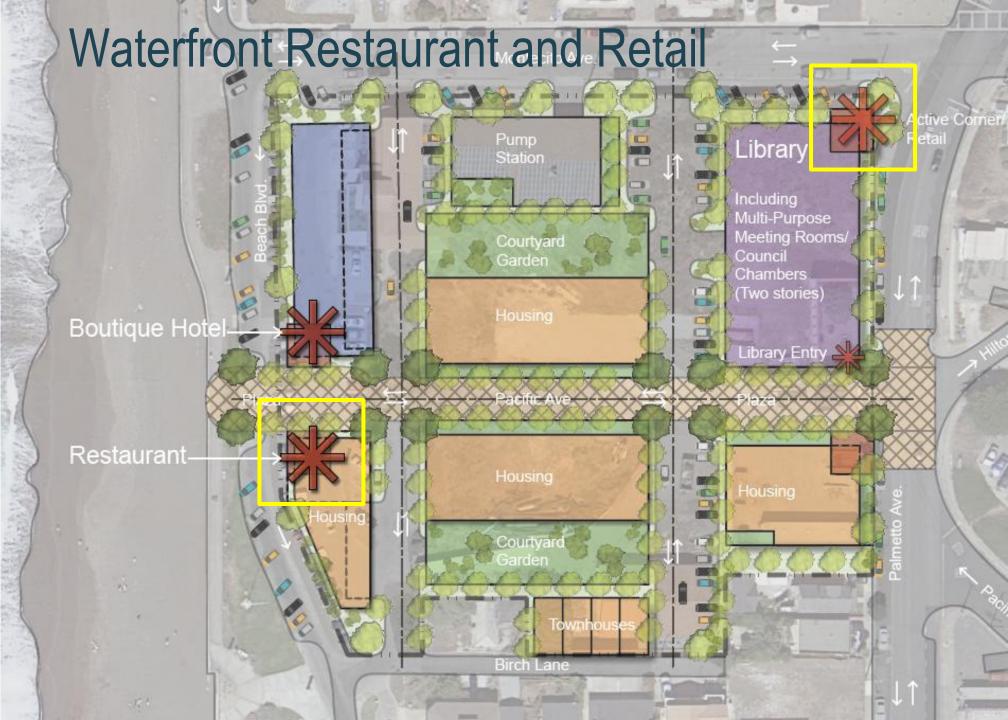
### Pacifica Library



- Mutually beneficial, not mutually dependent
- 35,000+ sf on two floors
- Multipurpose meeting rooms
- Small retail space at NE corner
- Parking below, surface, and on-street







#### Restaurant: Real Estate Fundamentals

- Special View or Attraction
- Proximity to Other Retailers and Restaurants
- Good Visibility
- Good Accessibility
- Unlike retail, great food, ambiance, and service can overcome a marginal location
- Parking

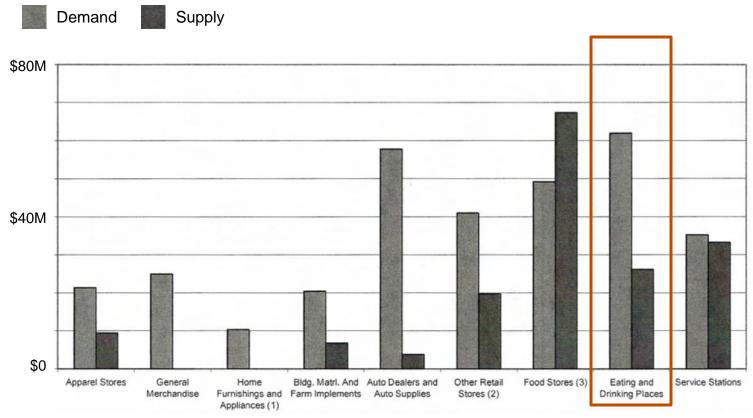






## Restaurants: Leakage

#### Pacifica Retail Leakage, 2009



Source: Pacifica General Plan, Retail Market Assessment.

Food and Drink







## Restaurants: Place Making







#### Retail's Role

- In mixed-use, retail is a small part of the overall investment.
- Retail builds sense of place, personality, & street scene.
- Illusion is often sufficient (liner stores).









# Retail Quality, not Quantity



Coffee shop 2,500 square feet



Big box 80,000+ square feet

#### Retail



- Approximately 2,000 square feet
- Potential tenants:
   Deli, art gallery, coffee shop,
   gift shop
- Other elements will generate the bulk of foot traffic—library, restaurant, hotel.





## **Nearby Retail**

- Historic "main street" scale and character
- Numerous vacant and underutilized properties











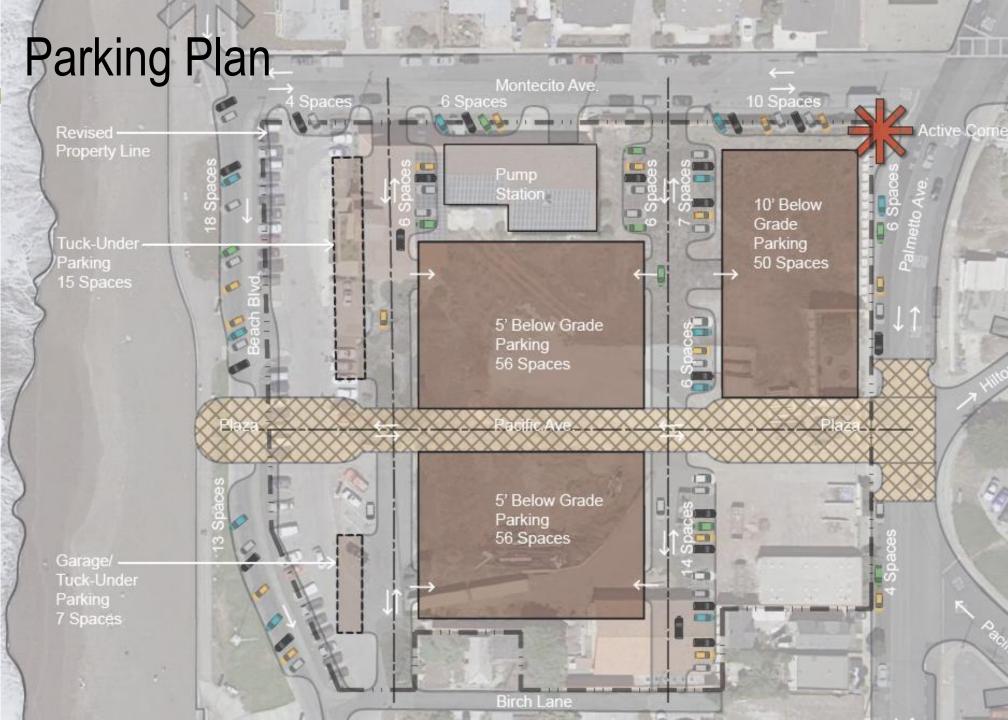


#### Retail Strategies

- District-wide marketing
- Emphasize the unique, local, and historic
- Façade Improvement Grants/Loans
- Tenant and improve existing spaces are tenants
- Continue to emphasize festivals
- Encourage business association
- Streetscape improvements
- Signage, flower









#### Lodging: Real Estate Fundamentals

- Visitor Amenities and Attractions (or nearby Corporate HQ)
- Easy Access
- Co-location with other hotels
- Visibility
- Parking capacity





#### Hotel

- Adequate middle market offerings opportunity for distinctive property
- San Mateo occupancy, rates up 10 percent 2011
  - 75% occupancy countywide, 2011
- Visibility, access at site: smaller size (35 rooms)
- Market: Californians seeking coast, Highway 1 travelers, family visitors
- Conference center: Rockaway only

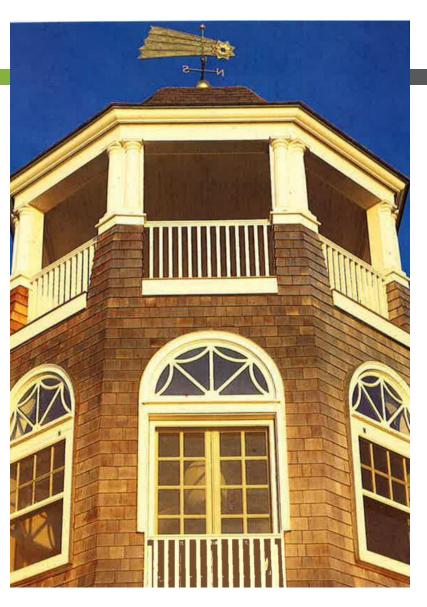


#### Hotel

- The locals' choice
- Amenities: Beach, main street, community







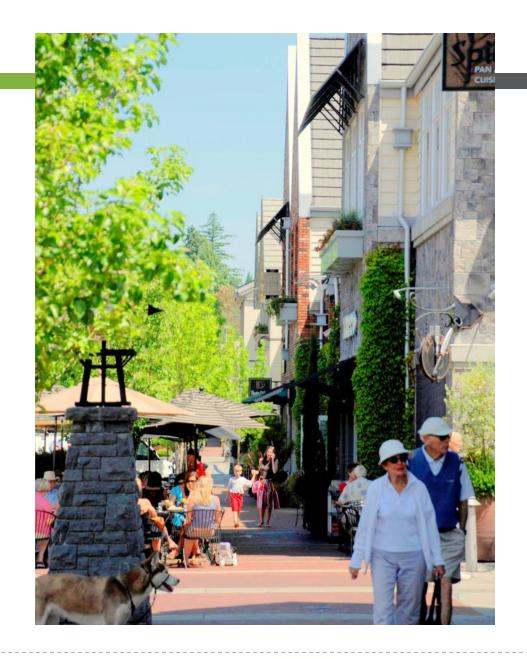






#### **Urban Housing**

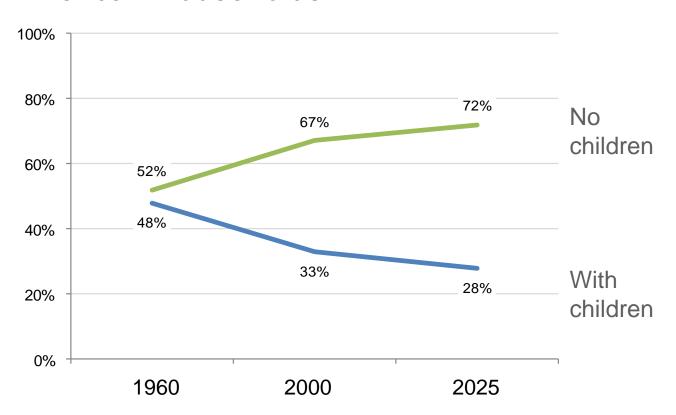
- More residents, more retail spending
- Local residents, local spending
- Eyes on the street
- Residents create neighborhoods
- Demographics positive
- Lower parking requirements
- Potential for quality architecture





### Demographic Drive the Change

#### American Households







Source: Arthur C. Nelson, US Census, Leland Consulting Group.

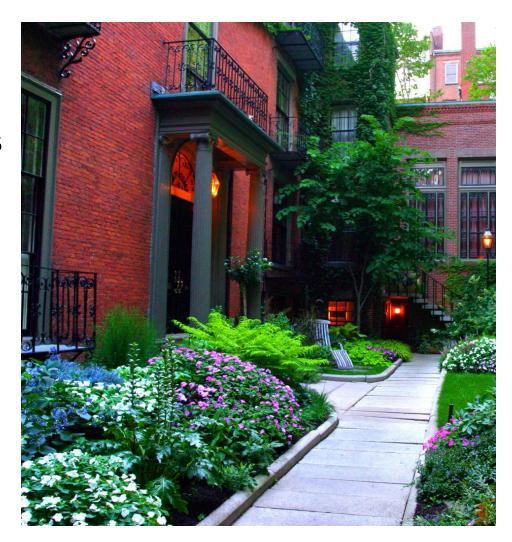






#### Urban Housing: Real Estate Fundamentals

- Housing in surrounding neighborhoods
- Urban and Natural Amenities
- Access to Employment
- Safe and attractive neighborhood
- Numerous 1 & 2 Person Households
- Above-average Incomes





### **Urban Housing Essentials**

- Quality design
- Connection to the street
- Landscaping
- Intimate spaces
- Living space ½ level above grade









## Balancing Optimism and Realism





## Development Program

Land Use	Quantity		Value	Development
			Per Unit	Value
Hotel	35	rooms	\$180,000	\$6,300,000
Restaurant	3,500	sf	\$300	\$1,050,000
Library				
Gross area	35,000	sf	\$275	\$9,625,000
Underground parking	50	spaces	\$25,000	\$1,250,000
Surface parking	19	spaces	\$5,000	\$95,000
Retail	2,000	sf	\$250	\$500,000
Subtotal				\$11,470,000
Housing	90	units	\$300,000	\$27,000,000
Total	-			\$45,820,000



### Fiscal Impact Estimate

Revenue	Amount
Property Tax	\$343,500
Sales Tax	\$13,500
TOT (Transient Occupancy)	\$136,800
Total	\$493,800

Land sales will also generate revenue.

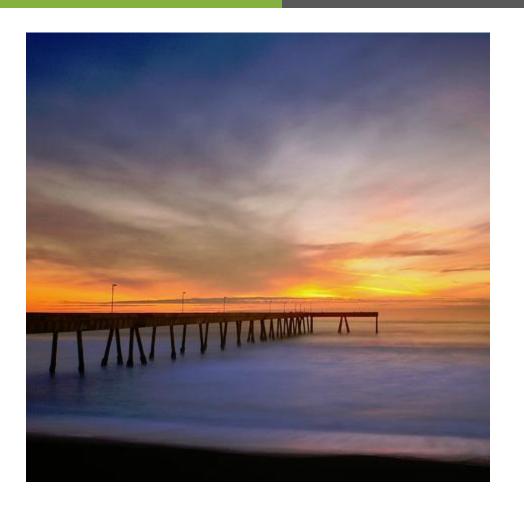






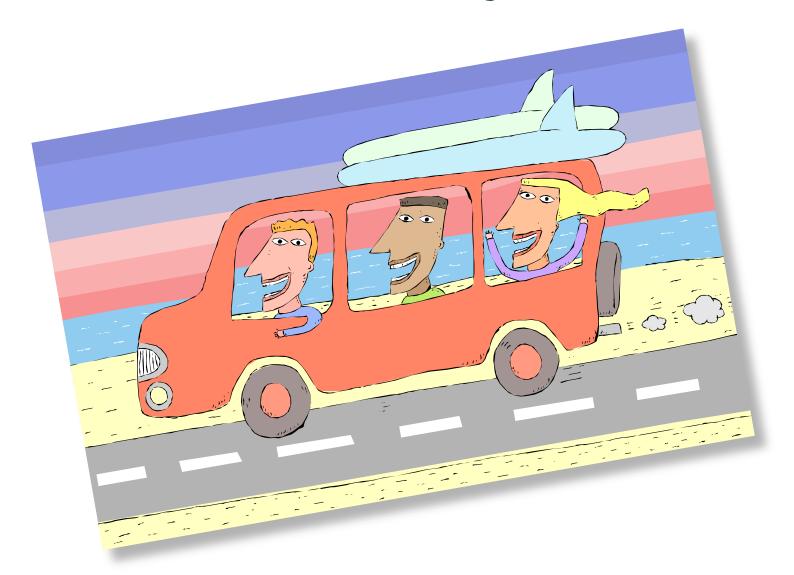
### Looking Ahead

- Initiate General Plan and **Zoning Amendments**
- Commence Environmental Impact Report
- Perform additional site studies
- Prepare for developer solicitation





#### I'll be back in touch when I get another chance!





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Development Advisors to the Public and Private Sectors